

To: Frazer, John[John.Frazer@nrahq.org]; McCormick, Stephen[SMcCormick@nrahq.org]; Daniels, Stephanie[SDaniels@nrahq.org]; Fischer, Andra[AFischer@nrahq.org]
Cc: LaPierre, Wayne[WLaPierre@nrahq.org]; wab@brewerattorneys.com[wab@brewerattorneys.com]; Crouch, Linda[LCrouch@nrahq.org]
From: /O=NRA/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=DDC8634051BC4D019E01CEBF568495A6-SPRAY, CRAIG
Sent: 2020-11-11T18:18:10Z
Importance: Normal
Subject: FW: 1st class travel authorizations
Received: 2020-11-11T18:20:00Z
[Attachment](#)
[Attachment](#)
[Attachment](#)

John,

You know as well as I do that these are not approvals. There are no "Wayne said" approvals at the NRA. All of you are core to our controls process and frankly I am disappointed in all of you.

Stephanie, in addition, please forward my your approval to book first class travel to Alaska. While this trip was ultimately canceled, I want to understand who empowered you to book this travel in the first place.

I can't emphasize enough what a break down this is.

Craig

From: Frazer, John
Sent: Tuesday, November 10, 2020 7:26 PM
To: Spray, Craig <CSpray@nrahq.org>; Tedrick, Rick <RTedrick@nrahq.org>
Subject: Fwd: 1st class travel authorizations

Well, I'll be ...

John Frazer
 Secretary and General Counsel
 National Rifle Association of America
 11250 Waples Mill Rd.
 Fairfax, VA 22030

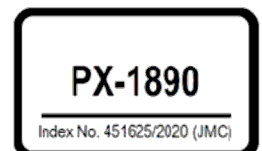
[REDACTED]

john.frazer@nrahq.org

Begin forwarded message:

From: "McCormick, Stephen" <SMcCormick@nrahq.org>
Date: November 10, 2020 at 7:20:15 PM EST
To: "Frazer, John" <john.frazer@nrahq.org>
Subject: 1st class travel authorizations

?



John,

These are all the 1st class travel authorizations from the EVP for Board Members making official NRA travel that we are aware of.

I've attached them, but they are,

Marion Hammer
Susan Howard
Col. Brown

Thank you,

Stephen McCormick
Office of the Secretary
National Rifle Association of America
11250 Waples Mill Road
Fairfax, VA 22030
[REDACTED]
smccormick@nrahq.org

This e-mail and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed, and may be privileged. If you have received this e-mail in error, please notify the sender immediately, delete the message from your computer, and do not disseminate, distribute, or copy it.

To: McCormick, Stephen[SMcCormick@nrahq.org]
From: Fischer, Andra
Sent: 2019-06-05T17:09:02Z
Subject: Re: Col. Brown first class travel?
Received: 2019-06-05T17:09:03Z

I do not need any further information-and thank you for the background!
Please let this e-mail serve as a reiteration of the EVP's approval for Col. Brown to fly first class due to his medical disposition.
Thanks, Stephen!

A!

Andra V. Fischer

Executive Assistant to the EVP

National Rifle Association

11250 Waples Mill Road

Fairfax, Virginia 22030

PH: [REDACTED]

On Jun 4, 2019, at 5:07 PM, McCormick, Stephen <SMcCormick@nrahq.org> wrote:

Hi Andra,

I spoke with Jackie because Stephanie is on medical leave.

She said that it has been her understanding for a long time now that he was a board member (only one that I'm aware of, at least from expense report processing) that was authorized for 1st class travel, and that was due to medical reasons.

You'll have to excuse me, as this predates me arriving to this office, but I remember every expense report he has submitted 1st class travel for Jackie's approval and it was approved based on the above.

Is there anything else I need to send to you for approval of this standing waiver for approval for Col. Brown to travel 1st class for medical reasons?

Thank you,

Stephen McCormick

Office of the Secretary

National Rifle Association of America

11250 Waples Mill Road

Fairfax, VA 22030

[REDACTED]

smccormick@nrahq.org

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From: Fischer, Andra

Sent: Tuesday, June 04, 2019 1:10 PM

To: McCormick, Stephen <SMcCormick@nrahq.org>

Subject: RE: Col. Brown first class travel?

I don't believe Col. Brown has ever asked for 1st Class consideration; however, if there is a medical reason that he requires first class accommodations, I know that Wayne will approve that request. Usually, I receive those requests from Stephanie, so you might want to double check with her to confirm that Col. Brown hasn't made an official request.

In the meantime, please let me know if we need to officially approve that, and I will brief Wayne and send an official "sign-off."

Thanks, Stephen!

A!

Andra V. Fischer

Executive Assistant to the EVP

National Rifle Association

11250 Waples Mill Road

Fairfax, VA 22030

PH: [REDACTED]

e-mail: afischer@nrahq.org

From: McCormick, Stephen

Sent: Tuesday, June 04, 2019 9:31 AM

To: Fischer, Andra <AFischer@nrahq.org>

Subject: Col. Brown first class travel?

Hi Andra,

Is Col. Brown authorized 1st class travel by the EVP for meetings? I received his expense report and just wanted to double check.

Thank you,

Stephen McCormick

Office of the Secretary

National Rifle Association of America

11250 Waples Mill Road

Fairfax, VA 22030

[REDACTED]

smccormick@nrahq.org

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To: McCormick, Stephen[SMcCormick@nrahq.org]
From: Daniels, Stephanie
Sent: 2020-11-10T22:10:51Z
Subject: FW: FARE APPROVAL ---Howard/Susan 6-8AUG travel to WAS DC
Received: 2020-11-10T22:10:52Z

First lass/business class travel for Susan Howard.

From: Fischer, Andra
Sent: Thursday, August 29, 2019 8:24 AM
To: Daniels, Stephanie
Subject: Re: FARE APPROVAL ---Howard/Susan 6-8AUG travel to WAS DC

Hey, Stephanie-

I'm sorry - I thought I followed-up in this with you.

I did talk to Wayne about this and it was determined that Susan Howard be able to travel as she has done in the past due to her higher than normal profile, she shall be afforded the courtesy of flying business class when possible, and first class when necessary.

Please let this email serve as a proper authorization/documentation.

Thank you!

A!

Andra V. Fischer

Executive Assistant to the EVP

National Rifle Association

11250 Waples Mill Road

Fairfax, Virginia 22030

PH: [REDACTED]

On Aug 28, 2019, at 11:04 AM, Daniels, Stephanie <SDaniels@nrahq.org> wrote:

Andra,

Just checking on this as she is trying to rebook her flight for coming to the Fall Board meeting and she is booking business class on Delta. Please let me know.

Stephanie

From: Fischer, Andra
Sent: Monday, July 29, 2019 3:40 PM
To: Daniels, Stephanie <SDaniels@nrahq.org>
Subject: RE: FARE APPROVAL ---Howard/Susan 6-8AUG travel to WAS DC

I'm waiting for word from Wayne -- I hope to have an answer by tomorrow and will let you know ASAP!

That's all I have -- but I'm staying on top of it!

Thank you!

A!

Andra V. Fischer

Executive Assistant to the EVP

National Rifle Association

11250 Waples Mill Road

Fairfax, VA 22030

PH: [REDACTED]

e-mail: afischer@nrahq.org

From: Daniels, Stephanie

Sent: Monday, July 29, 2019 9:06 AM
To: Fischer, Andra <AFischer@nrahq.org>
Subject: RE: FARE APPROVAL ---Howard/Susan 6-8AUG travel to WAS DC
Importance: High

Andra,
By any chance is there an update on Susan Howard being authorized to fly first class?
Stephanie

From: Fischer, Andra

Sent: Friday, July 26, 2019 4:47 PM
To: Daniels, Stephanie <SDaniels@nrahq.org>
Subject: Re: FARE APPROVAL ---Howard/Susan 6-8AUG travel to WAS DC

I will be with Wayne later this evening and I will ask him—I haven't ever heard she was approved for 1st class-but I do t know much anymore!!
AND....gurl.... you couldn't bother me if you tried!! I love you bunches and you give me so much slack with my work leash, I could never view our working together as bothersome!!
I will get back to you later tonight because I won't see him until about 7 PM this evening!
Thank you!
A!

Andra V. Fischer

Executive Assistant to the EVP

National Rifle Association

11250 Waples Mill Road

Fairfax, Virginia 22030

PH: [REDACTED]

On Jul 26, 2019, at 12:28 PM, Daniels, Stephanie <SDaniels@nrahq.org> wrote:

Andra,
I am so sorry to bother you with this, but I wanted to check and see if Susan Howard is indeed authorized to travel first class. I am not aware of this so I thought I should check. Please let me know. Thank you!
Stephanie

From: Debby Mackanick <dmackanick@dt.com>

Sent: Friday, July 26, 2019 12:27 PM
To: Daniels, Stephanie <SDaniels@nrahq.org>; Majors, Christina <CMajors@nrahq.org>
Subject: FARE APPROVAL ---Howard/Susan 6-8AUG travel to WAS DC

Hello Ladies,
Susan Howard said she is authorized for first class.
Please see below reservation and kindly advise if ok to proceed with ticketing. The lowest coach fare for the below flights is \$575. Many thanks in advance!

Booking Reference RSQFXS

Names HOWARD, SUSAN (FF: DL2001181474)

BETWEEN 830AM-700PM EASTERN TIME MONDAY THRU FRIDAY
CONTACT US AT 703-650-5316 OR TOLL FREE 866-451-6429

AIR

| | | | | | | | |
|----------------------|----------------|------------------------------------|--------------------|--|--------------------|---------------------|---------------------|
| Flight Number | Class: | From: | Leaving: | Destination: | Arriving: | Seat Number: | 03B |
| DL1641 | Business Class | San Antonio (SAT), TX - Terminal A | Tue 06 Aug 10:39AM | Hartsfield-Jackson, Atlanta (ATL), GA - South Terminal | Tue 06 Aug 02:05PM | Type: | MD-90 |
| | | | | | | Operated By: | Delta Air Lines Inc |
| | | | | | | Flying Time: | 2h26m |
| | | | | | | Stops: | 0 |
| | | | | | | Carrier Ref: | GXXMX6P |

AIR

| | | | | | | | |
|----------------------|----------------|--|--------------------|---|--------------------|---------------------|---------------------|
| Flight Number | Class: | From: | Leaving: | Destination: | Arriving: | Seat Number: | 04C |
| DL2238 | Business Class | Hartsfield-Jackson, Atlanta (ATL), GA - South Terminal | Tue 06 Aug 02:50PM | Ronald Reagan National, Washington (DCA), DC - Terminal B | Tue 06 Aug 04:41PM | Type: | Airbus A321 |
| | | | | | | Operated By: | Delta Air Lines Inc |
| | | | | | | Flying Time: | 1h51m |
| | | | | | | Stops: | 0 |
| | | | | | | Carrier Ref: | GXXMX6P |

AIR

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|----------------------|----------------|---|--------------------|--|--------------------|---------------------|---------------------|
| Flight Number | Class | From: | Leaving: | Destination: | Arriving: | Operated By: | Seat Number: |
| DL2594 | Business Class | Ronald Reagan National, Washington (DCA), DC - Terminal B | Thu 08 Aug 11:13AM | Hartsfield-Jackson, Atlanta (ATL), GA - South Terminal | Thu 08 Aug 01:03PM | Delta Air Lines Inc | 05B |
| | | | | | | Flying Time: | Airbus A321 |
| | | | | | | | 1h50m |
| | | | | | | Stops: | 0 |
| | | | | | | Carrier Ref: | GXMX6P |

AIR

| | | | | | | | |
|----------------------|----------------|--|--------------------|------------------------------------|--------------------|---------------------|---------------------|
| Flight Number | Class | From: | Leaving: | Destination: | Arriving: | Operated By: | Seat Number: |
| DL1871 | Business Class | Hartsfield-Jackson, Atlanta (ATL), GA - South Terminal | Thu 08 Aug 01:59PM | San Antonio (SAT), TX - Terminal A | Thu 08 Aug 03:25PM | Delta Air Lines Inc | 04B |
| | | | | | | Flying Time: | MD-90 |
| | | | | | | | 2h26m |
| | | | | | | Stops: | 0 |
| | | | | | | Carrier Ref: | GXMX6P |

Fare USD 1000.00

Total USD 1000.00

Thank you,
Deb
Office hours:

Monday-Friday

830am-5pm

Debby Mackanick

Senior Travel Advisor

phone: 703.650.5346 fax: 202-330-5047 email: dmackanick@dt.com

1101 King St. Suite 190, Alexandria, VA 22314

Visit us: www.dt.com |

To: McCormick, Stephen[SMcCormick@nrahq.org]
From: Daniels, Stephanie
Sent: 2020-11-10T22:14:19Z
Importance: High
Subject: FW: First Class travel for Marion
Received: 2020-11-10T22:14:20Z

Authorization for first class travel for Marion.

From: Daniels, Stephanie
Sent: Monday, November 18, 2019 12:51 PM
To: Reno, Duane
Cc: 'Janice Juskewicz'
Subject: FW: First Class travel for Marion
Importance: High

First class authorization. Confirmation from Andra that first class travel for Marion is a blanket authorization—per my email below.

Janice, can we please make sure that this first class travel authorization is a part of Marion's permanent record? Thank you!

Stephanie

From: Daniels, Stephanie
Sent: Wednesday, July 31, 2019 12:10 PM
To: Reno, Duane
Subject: FW: First Class travel for Marion
First class travel authorization for Marion.

From: Fischer, Andra
Sent: Thursday, May 23, 2019 10:48 AM
To: Daniels, Stephanie
Subject: Re: First Class travel for Marion

Yes!

Please let this e-mail serve as the official authorization from the EVP to allow Marion Hammer to travel first class due to health issues.

Thanks, Stephanie!

A!

Andra V. Fischer

Executive Assistant to the EVP

National Rifle Association

11250 Waples Mill Road

Fairfax, Virginia 22030

PH: [REDACTED]

On May 23, 2019, at 10:45 AM, Daniels, Stephanie <SDaniels@nrahq.org> wrote:

Good Morning Andra,

First class travel was approved for Marion for the Annual Meeting in Indianapolis. Can I assume this was a blanket authorization? I want to make sure she is authorized and okay to book a first class ticket for travel to Alaska for health purposes. Please confirm with me that this permitted. Thank you!

Stephanie

Stephanie Daniels

Assistant NRA Secretary

Office of the Secretary
National Rifle Association of America
Phone: [REDACTED]
Fax: [REDACTED]
E-mail: sdaniels@nrahq.org