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NATIONAL RIFLE ASSOCIATION OF AMERICA 11250 WAPLES MILL ROAD FAIRFAX, VIRGINIA 22030

> Wayne LaPierre Executive Vice President



February 26, 2019

Lt. Col. Oliver North

During our time working together, I have appreciated our friendship and your partnership in helping to advance our cause and the interests of the National Rifle Association (NRA). Obviously, I value your service to the organization. However, I also believe that we must each work within the confines of our respective roles as President of the Board and CEO and Executive Vice President to most effectively serve the Association.

As you know, Brewer, Attorneys & Counselors ("Brewer"), on behalf of the NRA, has been tasked with helping the NRA Audit Committee investigate concerns pertaining to significant vendors, including Ackerman McQueen. This work relates directly to Brewer's advocacy in our current and anticipated New York proceedings.

It has come to my attention that you have requested copies of key documents, including privileged information and invoice detail, relating to the Brewer investigation. Because you are an employee of Ackerman McQueen, and have a conflict of interest, I request again that you kindly cease and desist from any further involvement or communications relating to these matters. It is my privilege and duty as CEO and EVP to direct the day-to-day affairs of the Association, including the above-mentioned activities.

Given your business dealings with Ackerman McQueen, we believe this arrangement, until the completion of this investigation, is required in the best interest of the NRA, you personally, and Ackerman McQueen.

Thank you in advance for your understanding and cooperation.

Sincerely,

Wayne LaPierre

cc: Richard Childress Carolyn Meadows

John Frazer

PX-390

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North Deposition
Exhibit\_11\_

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