

Ollie was right. I am standing up to say Oliver North was right to seek an independent, confidential review of Bill Brewer's NRA invoices and expenses.

I witnessed that Bill Brewer influenced members of the board of directors by selectively withholding information relevant to their decision making.

I witnessed how Bill Brewer effectively silenced NRA staff who uncovered issues needing board of directors attention.

I witnessed how Bill Brewer used information gathered by NRA staff to fit different purposes and to frame a different story to the board of directors.

I witnessed that Bill Brewer intimidated NRA staff and threatened our professional livelihoods. I witnessed that NRA staff were told to fall in line to keep their jobs.

I witnessed that Bill Brewer billed the NRA for efforts to investigate and pressure NRA staff.

I witnessed that Bill Brewer compiled what became known as "burn books," to accumulate enough knowledge of each individual's pressure-points in order to keep them acquiescent.

I witnessed what appeared to be unrealistic and duplicative billing from Bill Brewer.

I witnessed that Bill Brewer himself created 2018 cash flow crunch by interfering with accounts payable to prioritize paying himself immediately versus other NRA vendors that had been providing goods or services for months without payment, also jeopardizing the NRA's biweekly staff payroll.

I raised concerns about Bill Brewer internally and with the board audit committee.

Emily Cummins
July 15, 2019

